# Eye can recycle

Piloting a <u>ground-up</u> and <u>multi-pronged</u> environmental sustainability drive in <u>Ang Mo Kio Specialist Centre Day Surgery Centre</u>.

Presented by TTSH and industrial partners



## Eye Can Recycle

- Team Leader: Wu Yang (TTSH)
- Team Member: Xu Lan (TTSH)
- Team Member: Daryl Wong Wei Ren (TTSH)
- Team Member: Kris Leng Yong Xin (TTSH)
- Team Member: Hazel Loh (Plaspulp Union)
- Team member: Fang Ling (ReThinkGood)
- Team Member: Jeryl Yep (Semula Asia)









ipse ipsa ipsum

Challenge brought to you by:





Supported by:





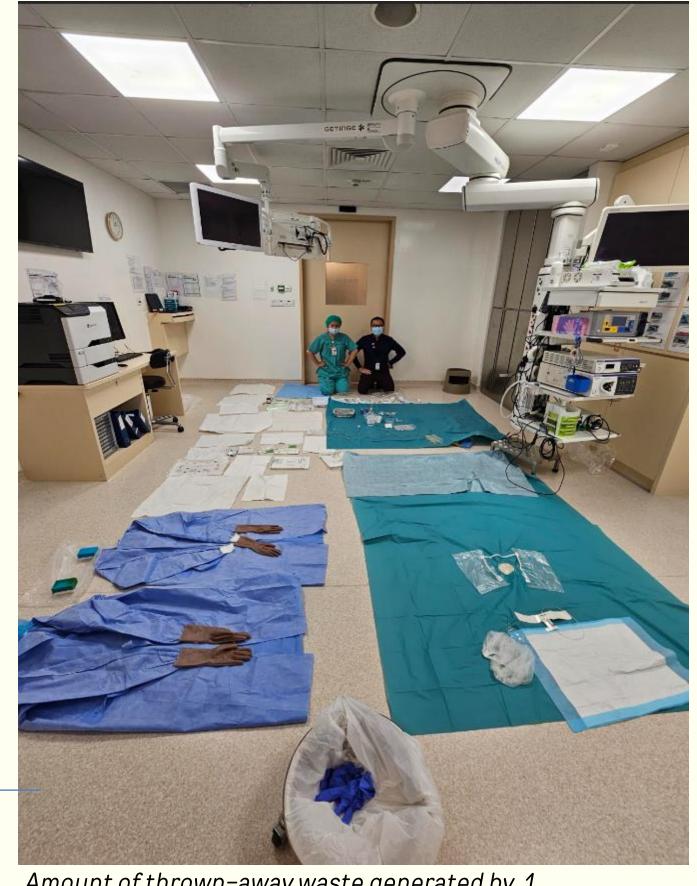




## The Problem

- 1. Large amount of thrown-away
  waste generated from
  phacoemulsification Cataract
  Procedure, that is going into
  incineration and landfill
- 2. Amplified by the fact that
  Cataract Surgery is the most
  common surgery done in TTSH
  with almost 8,000 cases
  annually (including 2,400 done in Ang
  Mo Kio Specialist Centre (AMKSC))

3kg of thrown-away waste per procedure. More than 10 times of Aravind Eye Care System in India, which generates only 0.25kg yet delivers the same, good clinical outcome.



Amount of thrown-away waste generated by 1 phacoemulsification procedure for 1 patient at AMKSC

# The Approach

Aim

Reduce thrown away waste by <u>30%</u>

## **Primary Driver**

Large amount of singleuse consumables used

Tackle by "Reduce"

100% of waste is thrown away directly



Tackle by "Recycle"

### **Secondary Driver**

Re-evaluating practices

Clarifying Clinical and Infection Control requirements

- Waste sorting and collection
- Process (re)design
- Staff readiness and change management

### Action Plan/Change Ideas

Waste walkthrough with process stakeholders





Engagement with Clinical Lead and Infection Control

Collection bins in OT through quick prototyping



- Engagement with industry partners to explore recycling and circularity
- Staff sustainability outreach session

**Enablers** 

#### Innovation challenge

- Matchmaking with Industrial partners
- Seed funding for pilot

SIT Carbon calculation tool (in progress)



## The journey (1) Waste Walkthrough

Using a "go and see" (principle of Lean methodology) to identify opportunities to reduce waste

Pre-Challenge: Conceiving problem statement at 2023 Eye Department Retreat



## 20-May: Waste Walkthrough session at AMKSC

Full quorum of process stakeholders gather at AMKSC to "go and see" and identify opportunities to reduce waste

- Eye Surgeon
- Anesthetist
- AMKSC Nursing
- Ops/Admin
- Supported by Kaizen rep

Total 16 interventions identified











May: Workflow mapping and creation of waste list

June: Discussion with other stakeholders (eg BME, linen, Optometrists)

13-June: Discussion with Head of Infection Control, Dr Brenda Ang

14-June: Endorsed interventions are progressively rolled out 8 interventions implemented or pending implementation

## The journey (2) Recycling and Waste Circularity

Working with industrial partners to operationalize Recycling and Waste Circularity + Change Management

10-14 June: Quick-prototyping of waste sorting bins for AMKSC OT







17 June onwards: Start of waste sorting and progressively improve sorting bins







April-June: Engagement with industrial partners to evaluate waste items and do prototyping

- Semula Asia
- Ipse Ipsa Ipsum











28-June:
Sustainability
outreach workshop
for AMKSC DS Staff
by ReThinkGood and
Semula Asia

# Impact - reduction of thrown-away waste and cost saving

- 1. AMKSC Cataract procedures will use 784.2kg less single-use consumables annually, saving \$2,117 in cost and 2,310.741 kgCO2e, equivalent to the CO2 absorbed by 93 trees annually.
- 2. Amongst waste that can't be avoided, **2,432kg will be recycled**.
- 3. A total of <u>3,126.6kg (44.3%) of waste</u> will be prevented from going directly to incineration and landfill every year.

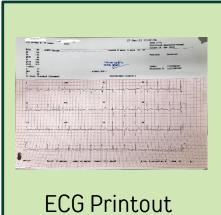
#### Reduce

SN	Item	Intervention	Annual weight of thrown-away waste saved	Emission factor (Production + End of life)	Annual reduction of carbon footprint / kgCO2e*	Annual cost saving
1	ECG printout	Eliminate	12kg	2.772 + 0.296	36.816 kgCO2e	\$17.85
2	Patient sticky label	Use less	24kg	2.772 + 0.296	73.632 kgCO2e	\$220.80
3	Height and weight chit	Eliminate	1.6kg	0.405 + 0.296	1.1216 kgCO2e	\$16
4	Intravenous tray	Use less	130kg	1.715 + 0.296	261.43 kgCO2e	\$456
5	Nail brushes	Use less	127kg	4.260 + 0.296	578.612 kgCO2e	\$1,406.25
6	Drapes and table cover	Use less (reduce size by at least 34%)	489.6kg	2.480 + 0.296	1,359.13 kgCO2e	To be determined
		Total	784.2kg (11.1% of total)		2310.741 kgCO2e	\$2117

## Recycle

SN	Item	Weight of thrown-away waste saved <u>per patient</u>	Annual Weight of thrown-away waste saved	Emission factor	Annual reduction of carbon footprint / kgCO2e*	Annual cost saving
1	Plastics and paper	0.35kg	840kg	To be determined – under evaluation		
2	Woven materials	0.63kg	1,502.4kg			
	Total	0.98kg	2,342.4kg (33.2% of total)			

#### Reduce













0.327kg/ patient

Patient sticky label

Height and Weight chit

Intravenous tray

Nail brushes

Table cover and Drape (reduce size)

## Recycle



PET Trays



HDPE Tube



**HDPE** Board



PE Bags



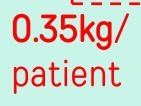
PP Bottle



PS Eye Shield





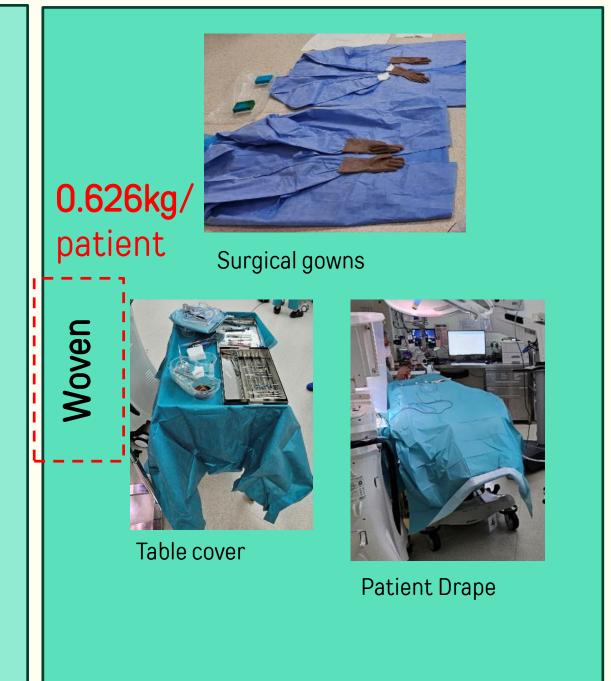


**Plastics** 





Paper Boxes



## Impact - increased staff sustainability awareness

Sustainability outreach workshop by ReThinkGood and Semula Asia helps staff understand where the recyclables go next.

It also inculcates awareness on environmental sustainability, life cycle thinking and recycling.







# Next steps

## 1-year plan

- Replicable project methodology
- Unaddressed AMKSC opportunity gaps
  - Other AMKSC workstreams
  - Staffs' general waste
  - Pooling of recyclables to meet critical mass
- Main TTSH Cataract Surgery
- Business-viable circularity solution –
   what best item to make with our recycled
   materials?

## 3-years and beyond

- Other surgery types in main TTSH
- Other care settings eg SOC, inpatient ward
- Carbon Calculator for ease of impact tracking and reporting







Thank you for sharing our journey, begin yours today!

